



# ANNUAL REPORT & ACCOUNTS 2025-2026

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**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
MAHARASHTRA REGIONAL BRANCH**

**Ground Floor, Next to Bank of Maharashtra,  
Mantralay, Mumbai 400 032.**

**☎: 2202 4243/2285 4156 Ext.: 3430, Direct: 2279 3430.**

**✉@js.mrb-iipa@gov.in**

**🌐www.iipamrb.org.in**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**

**MAHARASHTRA REGIONAL BRANCH**

**PATRON**

**Shri C. P. Radhakrishnan, Hon'ble Governor of Maharashtra**

**PRESIDENT**

**Shri Devendra Fadnavis, Hon'ble Chief Minister of Maharashtra**

**EXECUTIVE COMMITTEE – 2025-2027**

|                                                                                                                                                                                                                             |                                                       |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| <b>Hon. Chairman</b><br><b>Shri Swadheen S. Kshatriya, IAS (Retd.) (L 10124)</b><br>🏠 Vanashree Co-op Housing Society,<br>Flat No. 1052, A-Wing, Sector 58-A, Plot No. 1 & 2<br>Palm Beach Road, Nerul, Navi Mumbai 400 706 | ☎ 98703 33182<br>✉ swadheenk@yahoo.com                |
| <b>Hon. Secretary</b><br><b>Dr. Vijay Satbir Singh, IAS (Retd.) (L6256)</b><br>🏠 24, C- Sagar Sangeet, Shaheed Bhagat Singh Road,<br>Colaba, Mumbai 400 005.                                                                | ☎ 99202 14830 / 90824 56956<br>✉ satbirbath@yahoo.com |
| <b>Hon. Treasurer</b><br><b>Shri Vikas V. Deodhar, Cost Accountant, (L 1759)</b><br>🏠 2503, Shreeji Heights,<br>T.H. Kataria Marg, Opp. Ganga Vihar Hotel,<br>Matunga (W), Mumbai 400 016.                                  | ☎ 9820310489<br>✉ vvdsvd@gmail.com                    |

**ELECTED MEMBERS - 2025-2027**

|                                                                                                                                                                                        |                                                                                                                                                                                                                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Shri Ramchandra D. Sankhe (L 8619)</b><br>🏠 14, Amitabh Co-op. Housing Society Ltd,<br>Model town, Andheri (W),<br>Mumbai 400 053.<br>✉ ramchandrasankhe@gmail.com<br>☎ 98694 33298 | <b>Dr. Sanjay Chahande, IAS (Retd.) (L 12747)</b><br>🏠 Flat No.12, Jasmine Co-op. Hsg Society,<br>Madhusudan Kalekar Road,<br>Opp. FDA Bandra (E), Mumbai 400 051.<br>✉ drchahande@hotmail.com<br>☎ 98507 09730 |
| <b>Dr. Pradeep Londhe, (L 8428)</b><br>🏠 Plot No. 153, Ganesh Nagar,<br>Near People's College, Nanded 431 602.<br>✉ drpblondhe@gmail.com<br>☎ 94221 87771                              | <b>Shri Subodh Kumar (L 7622)</b><br>🏠 Bhagwati Green, Phase-I, Flat No. D/1002,<br>Plot No.6, Kharghar, Raigad, Maharashtra 410 201<br>✉ subodhk0210@gmail.com<br>☎ 97654 81729                                |

**ELECTED MEMBERS - 2024-2026**

|                                                                                                                                                                                   |                                                                                                                                                                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Shri Govind Swarup, IAS (Retd.) (L 11632)</b><br>🏠 A-43, Ruia Park Co-op. Housing Society,<br>Mhatre Marg, Juhu, Mumbai 400 049.<br>✉ swarup.govind@gmail.com<br>☎ 98200 81431 | <b>Shri Satyabir S. Dodd, IAS (Retd.) (L 9251)</b><br>🏠 Leela Building, Pallod Farms-3<br>Baner Road, Baner, Pune 411 007.<br>✉ satyabirdodd@hotmail.com<br>☎ 98925 16571                                                                     |
| <b>Dr. Prakash R. Kondekar, (L 4305)</b><br>Purohit Hospital,<br>Behind Diamond Cinema,<br>Borivali (W), Mumbai-400 092.<br>✉ kondekar.prakash@gmail.com<br>☎ 98196 02799         | <b>Smt. Ashwini Bhide, IAS (L 10246)</b><br>Managing Director,<br>MMRCL, Transit Office 'E' Block,<br>North side of City Park, Behind I.T. Office 'A' Wing,<br>BKC, Bandra (E), Mumbai 400 051.<br>✉ bhide.ashwini@gmail.com<br>☎ 98927 29992 |

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**Co-opted Members-2025-2026**

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| <b>Shri Ravi Bhushan Budhiraja, IAS (Retd.) (L 1535)</b><br>🏠 5-S, Dilwara Apartments,<br>Cooperage, Mumbai 400 021.<br>✉️ ravibudhiraja46@gmail.com<br>☎ 98190 69988                                                                                                                                           | <b>Smt. Sujata Saunik, IAS (Retd.) (L 12811)</b><br>🏠 16-18 <sup>th</sup> floor, Suniti<br>Near Y. B. Chavan Centre,<br>Nariman Point, Mumbai 400 021.<br>✉️ ssaunik@gmail.com<br>☎ 75061 98853                                             |
| <b>Shri Pramod S. Shah, (L 208)</b><br>🏠 'La-Shewa', 3 <sup>rd</sup> Floor, 233, P. D'Mello Road,<br>Opp. St. George Hospital,<br>(Between Manama Hotel & Riya Travels),<br>Near CSMT/GPO, Mumbai 400 001<br>✉️ pramodshah361@gmail.com<br>(O) 2271 7700 / 2270 1040<br>(R) 2369 4500 / 2363 6660 ☎ 99308 99047 | <b>Dr. Kannamma Raman (Prof. Retd.) (L 7132)</b><br>🏠 Plot 768, 11 <sup>th</sup> Floor, Krishna Niwas,<br>Dr. Ghanti Road, Central Railway Colony,<br>Parsi Colony, Dadar East, Mumbai 400 014.<br>✉️ kannamma24@gmail.com<br>☎ 98193 41310 |

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**Special Invitees - 2025-2026**

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| <b>Shri V. Ranganathan, IAS (Retd.) (L 9679)</b><br>🏠 A3-3806 Sky Forest,<br>Senapati Bapat Marg, Lower Parel,<br>Near Prabhadevi Station, Mumbai 400013.<br>✉️ veeraraghavanranganathan@gmail.com<br>☎ 98206 44701 | <b>Shri Parag Jain Nainotiya, IAS (L 10396)</b><br>Principal Secretary, Water Supply & Sanitation Department<br>G. T. Hospital, Administrative Building,<br>Fort, Mumbai 400 032.<br>✉️ psec.it@maharashtra.gov.in<br>☎ 94222 73210 |
| <b>Shri Virendra Singh, IAS</b><br>Principal Secretary,<br>(IT, Electronics & Artificial Intelligence)<br>Mantralaya, Mumbai 400 032.                                                                               | <b>Shri Trimbak R. Ghoble, Prof. (Retd.) (L 11062)</b><br>G-5-A, New Everest Co-op. Housing Society,<br>Thakkar Bappa, Road Shell Colony,<br>Chembur, Mumbai 400 071.<br>✉️ ghobletrimbak877@gmail.com<br>☎ 98927 46594             |

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**Ex-Officio - 2025-2026**

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| <b>Shri Atul Patne, IAS</b><br>Principal Secretary, AIE & GG,<br>General Administration Department<br>Mantralaya, Mumbai 400 032. | <b>Shri Shekhar Gaikwad, IAS (Retd.)</b><br>Additional Director General,<br>YASHADA, Raj Bhavan Complex,<br>Baner Road, Pune 411 007.<br>✉️ shekhar.gaikwad@yashada.org<br>(O) 020-2560 ☎ 90284 62283 |
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**Office Staff**

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|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Shri Jayraj Govind Chaudhary</b><br>Executive Joint Secretary<br>(O) 2279 3430, ☎ 98703 00095.<br><br><b>Ms. Yogita Vasant Gawde</b><br>Asstt. Librarian cum Clerk<br>(O) 2279 3430 | <b>Shri Shashank Yashwant Barve</b><br>Officer on Special Duty<br>(O) 2279 3430, ☎ 98332 54566<br><br><b>Shri Milind Jagannath Sable</b><br>Peon<br>(O) 2279 3430 |
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# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION MAHARASHTRA REGIONAL BRANCH

## ANNUAL REPORT 2025-2026

The Executive Committee of the Maharashtra Regional Branch of Indian Institute of Public Administration, on the occasion of the 71<sup>st</sup> Annual General Meeting of IIPA, MRB has pleasure in presenting to the members of the Branch, the Annual Report and Statements of Accounts of the Branch for the financial year 2025-2026.

### **The 70<sup>th</sup> Annual General Meeting (AGM)**

The 70<sup>th</sup> Annual General Meeting of Indian Institute of Public Administration, Maharashtra Regional Branch, Mumbai was held in the Conference Hall, 6<sup>th</sup> floor, Mantralaya (Annexe) Mumbai on 26<sup>th</sup> September, 2025 at 3.00 pm. Shri Swadheen Kshatriya, IAS (Retd.) Hon. Chairman, Maharashtra Regional Branch presided over the meeting. The meeting for want of quorum was adjourned for half an hour and thereafter the meeting resumed to transact its scheduled business. A copy of the minutes of the meeting has been sent to all the members who attended the AGM.

### **Office Bearers and Executive Committee Members, 2025-2026**

#### **Office Bearers:**

##### **The three office bearers viz:**

- 1) The Hon. Chairman - Shri Swadheen S. Kshatriya IAS (Retd.)
- 2) The Hon. Secretary - Dr. Vijay Satbir Singh, IAS (Retd.)
- 3) The Hon. Treasurer - Shri Vikas V. Deodhar, Cost Accountant

Since the two-year term of the above office bearers ended in the 70<sup>th</sup> AGM, the election for the post of 3 office bearers was conducted in the 70<sup>th</sup> AGM under rule 9.2 and 10 of the Rules & Regulations of the Regional Branch and they have been re-elected unopposed for the period of two years i.e. 2025-2027 in the AGM held on 26<sup>th</sup> September, 2025.

#### **Executive Committee:**

##### **I Following Four Members viz:**

- |                                     |                                     |
|-------------------------------------|-------------------------------------|
| 1) Dr. Sanjay Chahande, IAS (Retd.) | 2) Shri Ramchandra D. Sankhe        |
| 3) Shri Subodh Kumar                | 4) Dr. Pradeep Londhe (Prof. Retd.) |

The above 4 members were elected on the Executive Committee in the 70<sup>th</sup> AGM for the period of two years i.e. 2025-2027 under rule 9 & 10 of the Rules of Regulations of the Regional Branch.

##### **II Following Four Members viz:**

- |                                          |                                    |
|------------------------------------------|------------------------------------|
| 1) Shri Satyabir Singh Dodd, IAS (Retd.) | 2) Shri Govind Swarup, IAS (Retd.) |
| 3) Smt. Ashwini Bhide, IAS               | 4) Dr. Prakash Kondekar            |

The above 4 members were re-elected on the Executive Committee in the 69<sup>th</sup> AGM for the period of two years i.e. 2024-2026. Their term will expire at the ensuing 71<sup>st</sup> AGM under rule 9 & 10 of the Rules of Regulations of the Regional Branch.

##### **III Co-opted Members**

The Executive Committee, under the rule 9.4 of Rules and Regulations of the Regional Branch, Co-opted the following four members till the 71<sup>st</sup> AGM.

- |                                             |                                     |
|---------------------------------------------|-------------------------------------|
| 1) Shri Ravi Bhushan Budhiraja, IAS (Retd.) | 2) Smt. Sujata Saunik, IAS (Retd.)  |
| 3) Shri Pramod Shah                         | 4) Dr. Kannamma Raman (Prof. Retd.) |

#### IV Special Invitees

The Executive Committee, under the rule 9.5 of Rules and Regulations of the Regional Branch nominated the following dignitaries as special invitees till the 71<sup>st</sup> AGM.

- |                                                                     |                                          |
|---------------------------------------------------------------------|------------------------------------------|
| 1) Shri V. Ranganathan, IAS (Retd.)                                 | 2) Shri Parag Jain Nainotiya, IAS        |
| 3) Shri Virendra Singh, IAS                                         | 4) Shri Trimbak R. Ghoble, Prof. (Retd.) |
| Principal Secretary,<br>(IT, Electronics & Artificial Intelligence) |                                          |

#### V Ex-Officio Members

The Executive Committee under the rule 9.6 of rules and regulations of the Branch nominated the following dignitaries as Ex-officio members till the 71<sup>st</sup> AGM.

- |                                                |                                                                                |
|------------------------------------------------|--------------------------------------------------------------------------------|
| 1) Shri Atul Patne, IAS<br>Secretary, AIE & GG | 2) Shri Shekhar Gaikwad, IAS (Retd.)<br>Addl. Director General, YASHADA, Pune. |
|------------------------------------------------|--------------------------------------------------------------------------------|

#### Meeting of the Executive Committee

The Executive Committee held in all 2 meetings during the year i.e. on 12/09/2025 and 19/12/2025.

The following Committee members attended the Executive Committee Meeting held on 12/09/2025.



Shri Swadheen S. Kshatriya, IAS (Retd.) - Hon. Chairman, Dr. Vijay Satbir Singh, IAS (Retd.) - Hon. Secretary and Shri Vikas V. Deodhar - Hon. Treasurer.

Shri Satyabir S. Dodd, IAS (Retd.), Shri Suresh V. Joshi, IAS (Retd.), Shri Govind Swarup, IAS (Retd.), Shri Pramod Shah, Dr. Pradeep Londhe and Dr. Prakash R. Kondekar, (all Elected members).

Shri Ravi Bhushan Budhiraja, IAS (Retd.), Dr. Sanjay Chahande, IAS (Retd.) and Shri Ramchandra D. Sankhe (Co-opted members).

Shri V. Ranganathan, IAS (Retd.), Shri Trimbak R. Ghoble, Prof. (Retd.) (all Special Invitees)

The following Committee members attended the Executive Committee Meeting held on 19/12/2025.



Shri Swadheen S. Kshatriya, IAS (Retd.) - Hon. Chairman, Dr. Vijay Satbir Singh, IAS (Retd.) - Hon. Secretary and Shri Vikas V. Deodhar - Hon. Treasurer.

Shri Govind Swarup, IAS (Retd.), Dr. Sanjay Chahande, IAS (Retd), Dr. Prakash R. Kondekar, Dr. Pradeep Londhe, and Shri Ramchandra D. Sankhe, (all Elected members)

#### Staff

**The following staff members were in the service during the year:**

- |                                                               |                                                             |
|---------------------------------------------------------------|-------------------------------------------------------------|
| 1) Shri Jayraj Govind Chaudhary,<br>Executive Joint Secretary | 2) Shri Shashank Yashwant Barve,<br>Officer on Special Duty |
| 3) Miss Yogita Vasant Gawde<br>Asstt. Librarian cum clerk     | 4) Shri Milind Jagannath Sable,<br>Peon                     |

#### Membership

As per the list published on website of IIPA, New Delhi, the number of members allotted to the Regional Branch is 803  
Local Library Members 143

#### Activities

##### The 70<sup>th</sup> Annual General Meeting



**70th Annual General Meeting of the Indian Institute of Public Administration, Maharashtra Regional Branch**

The 70<sup>th</sup> Annual General meeting of the Indian Institute of Public Administration, Maharashtra Regional Branch, Mumbai, was held on 26<sup>th</sup> September, 2025 at 3.00 p.m. in the Parishad Sabhagruha, Mantralaya, (Annexe) Mumbai.

Shri Swadheen S. Kshatriya, IAS (Retd.) Hon. Chairman, IIPA/MRB presided over the meeting.

The proceedings of the meeting were conducted as per the scheduled agenda. The gist of the meeting was as follows:

### **1 Condolence**

The Executive Committee noted with deep sorrow the sad demise of IIPA Life Members Late Prof. Dr. Neelima Deshmukh and Late Dr. Madhusudan R. Kolhatkar, IAS (Retd.).

The Executive Committee paid homage to both departed souls by observing one-minute silence and decided to convey its heartfelt condolences to the bereaved family. One-minute silence as a mark of respect to the departed soul was observed.

It was resolved that this meeting expresses its profound sense of sorrow and grief on passing away of the above Life Members and decided to convey its heart-felt condolence to the bereaved family

### **2 Distribution of prizes of the Late Dr. S. S. Gadkari Memorial Award for Innovation in Public Administration 2024-2025.**

**Name of prize winners are:**

**I) The Award was given to MARVEL CEO Shri Harssh Poddar, IPS.**



The Award was given to MARVEL CEO Shri Harssh Poddar, IPS, for the innovation and implementation of MARVEL System which drives the adoption of Artificial Intelligence in Law Enforcement, enhances public administration, inter-agency collaboration and service delivery. This innovation will help governance and public administration in various sectors.

Shri Harssh Poddar, IPS made a detailed presentation on MARVEL System.

## II) The Award was given to Smt. Ashima Mittal, IAS, CEO, ZP, Nashik.



For the implementation of the Educational Innovations in Rural Areas of Nashik which are unique and praiseworthy like:

- A) JEE, NEET Coaching for students from Rural areas,
- B) Mission Atmanirbhar for Divyang students,
- C) Spelling Bee competition and
- D) Digitization of Zilla Parishad Schools

Smt. Ashima Mittal, IAS, had worked relentlessly as CEO ZP to improve the educational standards in rural areas of Nashik District.

Smt. Ashima Mittal also made a presentation online on the above innovations.

The Hon. Chairman further informed that Smt. Ashima Mittal, IAS CEO, ZP, Nashik, due to important work she was not able to come & receive the award. The award and prize money will be sent to her by post.

### **3 Distribution of prizes of the "Late Shri B.G. Deshmukh Annual Essay Competition" for the year 2024-2025".**

The Hon. Chairman honoured the following prize winners by presenting them cheque and certificate of appreciation.



**First Prize** - A cheque of ₹ 10,000/ & certificate of appreciation to Smt. Manjusha Tikaram Chaudhari from Mumbai for her essay on “Viksit Bharat: India in 2047”.

**Second Prize** - A cheque of ₹ 7,500/- & certificate of appreciation to Shri Sanjaykumar Janardan Onkar, from Nagpur for his essay on “Artificial Intelligence in Government”. (Sent by speed post).



**Third Prize** - A cheque of ₹ 5,000/- & certificate of appreciation to Ms. Shalaka Sharad Pawar from Mumbai for her essay on “Public Policy for the Marginalized”.



**Consolation Prize** - A cheque of ₹ 2,000/- & certificate of appreciation to Mrs. Maya Harishchandra Teli from Mumbai for her essay on “Artificial Intelligence in Government”.

**The meeting congratulated all the prize winners.**

#### **4 ELECTIONS**

The Hon. Chairman announced that the Executive Committee had nominated Shri Jayraj Govind Chaudhary, Executive Joint Secretary as the Returning Officer to conduct election. Accordingly, the Returning Officer conducted the following Elections:

**Election to the post of 3 (three) Office bearers of the Regional Branch for the year 2025-2027 under rule 9 & 10 of the Rules and Regulations of the Regional Branch since the term of the following 3 office bearers is ending in the 70<sup>th</sup> AGM.**

- 1) **The Hon. Chairman - Shri Swadheen S. Kshatriya, IAS (Retd.)**
- 2) **The Hon. Secretary - Dr. Vijay Satbir Singh, IAS (Retd.)**
- 3) **The Hon. Treasurer - Shri Vikas V. Deodhar, Cost Accountant**

The Regional Branch has received following 3 (three) nominations only for 3 (three) vacant posts of the office bearers:

- 1) The Hon. Chairman - Shri Swadheen S. Kshatriya IAS (Retd.)
- 2) The Hon. Secretary - Dr. Vijay Satbir Singh, IAS (Retd.)
- 3) The Hon. Treasurer - Shri Vikas V. Deodhar, Cost Accountant

Since they are eligible for re-election, the Returning Officer declared that the following 3 (three) Members have been elected unopposed as the office bearers of IIPA/MRB for the period from 2025-2027.

- 1) **The Hon. Chairman - Shri Swadheen S. Kshatriya IAS (Retd.)**
- 2) **The Hon. Secretary - Dr. Vijay Satbir Singh, IAS (Retd.)**
- 3) **The Hon. Treasurer - Shri Vikas V. Deodhar, Cost Accountant**

## **5 ELECTIONS**

**Election to the post of 4 (four) Executive Members for the period 2025-2027 under Rule 9 & 10 of the Rules & Regulations of the Regional Branch since the term of the following 4 (four) Executive Members is ending in the 70<sup>th</sup> AGM.**

**We have to elect 4 (four) Committee Members for the term 2025-2027.**

**The details of nominations received for the above post are as follows:**

- |                                             |                                                                      |
|---------------------------------------------|----------------------------------------------------------------------|
| 1) <b>Shri Pramod Shah</b>                  | 2) <b>Shri Vikas V. Deodhar</b><br><b>(Withdrawn his nomination)</b> |
| 3) <b>Dr. Pradeep Londhe, (Prof. Retd.)</b> | 4) <b>Shri Subodh Kumar</b>                                          |
| 5) <b>Shri Ramchandra D. Sankhe</b>         | 6) <b>Dr. Sanjay Chahande, IAS (Retd.)</b>                           |

**(Total 6 – 1 = 5) five contestants remained in contest.**

Accordingly, Shri Jayraj Govind Chaudhary, Executive Joint Secretary as the Returning Officer conducted the elections for the Executive Committee Members by secret ballot. After counting of votes, the result of the same were opened and declared by the Returning Officer that the following 4 (four) Members have been elected as Member of the Executive Committee of IIPA, MRB for the period from 2025-2027.

- |                                             |                                            |
|---------------------------------------------|--------------------------------------------|
| 1) <b>Dr. Pradeep Londhe, (Prof. Retd.)</b> | 2) <b>Shri Subodh Kumar</b>                |
| 3) <b>Shri Ramchandra D. Sankhe</b>         | 4) <b>Dr. Sanjay Chahande, IAS (Retd.)</b> |

**The meeting congratulated all the above Members.**

## **6 Confirmation of the minutes of the 69<sup>th</sup> Annual General Meeting held on 27<sup>th</sup> September, 2024.**

As there were no comments from the members on the minutes of 69<sup>th</sup> AGM, the Hon. Secretary moved the following resolution. The resolution was passed unanimously.

### **Resolution:**

The minutes of the 69<sup>th</sup> AGM as circulated in the meeting were confirmed.

**Proposed by- Dr. Prakash R. Kondekar**

**Seconded by- Shri Satyabir S. Dodd, IAS (Retd.)**

- 7
- a) **Adoption of Annual Report of the F.Y. 2024-2025 and Audited Statements of Income and Expenditure Accounts for the F.Y. 2024-2025 along with Balance sheet as on 31/03/2025.**
  - b) **Resolution regarding confirmation of significant accounting policies & notes on Accounts F.Y. 2024-2025.**

The Hon. Chairman moved the following resolutions for adoption. The resolutions were passed unanimously.

**Resolution:**

a) Resolved that the Annual Report for the F.Y. 2024-2025 & Audited statements of Income and Expenditure Accounts for the F.Y. 2024-2025 along with Balance Sheet as on 31/03/2025 of the Maharashtra Regional Branch of the Indian Institute of Public Administration be and are hereby approved and adopted.

b) Resolved that the resolutions regarding confirmed of significant accounting policies & notes on accounts for the F.Y.2024-2025 be and are hereby approved and adopted.

**Proposed by - Dr. Pradeep Londhe, (Prof. Retd.)**

**Seconded by - Shri Ramchandra D. Sankhe**

**8 Appointment of Auditors for the F.Y. 2025-2026 & fixing of their remuneration**

The Meeting appreciated the work done by the firm M/s Sharp and Tannan, Chartered Accounts, Mumbai and resolved that M/s Sharp and Tannan, Chartered Accounts, Mumbai be continued as Auditors of the Regional Branch for the F.Y. 2024-2025 on the remuneration ₹ 21,000/- + Applicable GST agreeing to ₹ 24,780/- only.

**Proposed by - Dr. Sanjay Chahande, IAS (Retd.)**

**Seconded by - Dr. Jairaj M. Phatak, IAS (Retd.)**

**Prelude Conference 2025-2026 on the topic "Emerging Trends in Public Policy and Public Administration"**



**HON. CHAIRMAN FELICITATED SHRI V. SRINIVAS, SECRETARY GOI**

The Indian Institute of Public Administration, Maharashtra Regional Branch, Mumbai, organized the "Prelude Conference 2025" on the theme "Emerging Trends in Public Policy and Public Administration"

by Shri V. Srinivas, IAS, Secretary to Govt. of India, Department of Administrative Reforms & Public Grievances, New Delhi.

Shri Swadheen S. Kshatriya, IAS (Retd.), Hon. Chairman, IIPA/MRB chaired the Conference.

Shri Swadheen S. Kshatriya welcomed and introduced the guest speaker. Shri Vikas V. Deodhar, Hon. Treasurer, IIPA/MRB, Smt. Manisha Verma, Additional Chief Secretary, Govt. of Maharashtra and Smt. Sujata Saunik, IAS (Retd.), former Chief Secretary, Govt. of Maharashtra were present on the occasion.

Smt. Manisha Verma, Additional Chief Secretary, Govt. of Maharashtra said in her remarks that the relationship between citizens and the government has become more accountable and transparent. Citizens are no longer just beneficiaries but active observers of the functioning of government. Result-oriented functioning is the need of the hour.

Shri Swadheen Kshatriya, Hon. Chairman MRB, presided the Conference. In his address he explained how word administration is derived from a Latin word which means to serve the people. Both Public Policy and Public Administration are intrinsically connected. He emphasized the need to make public policy and public administration citizen centric, inclusive, paying special attention to weaker sections of Society. He also stressed the need to encourage Innovations in Public Administration.

Shri Kshatriya said that one important emerging trend is to encourage Good Governance. In this direction Maharashtra State has enacted The Right To Public Services Act and notified over 1000 public services under this Act. Maharashtra is the first State to have prepared and adopted Manual of Good Governance 2023. It has also updated the Manual of Office Procedures in 2023. It is essential to update both these Manuals periodically.

Shri V. Srinivas delivered the Keynote address. It was very comprehensive and brilliant. It covered several emerging trends and GOI initiatives like grievance Redressal mechanism through CPGRAMS portal, Awards for Innovations, improving delivery of public services by using e-services and reforms in public administration. He also said that use of Information Technology will help in Good Governance.

Shri V. Srinivas also interacted with the audience and addressed their queries.

Shri Vikas V. Deodhar, Hon. Treasurer, IIPA/MRB proposed the vote of thanks.

The Conference was largely attended by audience including Members of IIPA, serving officers, & staff of the State Government and Number of persons had joined Conference online.

### **Conference**



**HON. CHAIRMAN, MRB ADDRESSED INSTITUTE OF DIRECTORS CONFERENCE ON CORPORATE SOCIAL RESPONSIBILITY ON 19<sup>TH</sup> FEBRUARY 2026.**

## Late Shri B.G. Deshmukh Memorial Lecture 2025-2026



### HON. CHAIRMAN WELCOMED SHRI RAJESH AGGARWAL, CHIEF SECRETARY

The Indian Institute of Public Administration, Maharashtra Regional Branch, Mumbai and General Administration Department (AIE & GG), Mumbai jointly organized the "Late Shri B.G. Deshmukh Memorial Lecture 2025-2026" on the topic "Public Transport with Special Reference to Metro" by Smt. Ashwini Bhide, IAS, Additional Chief Secretary to Chief Minister, Hon'ble Chief Minister's Secretariat, Mantralaya & Managing Director, MMRCL, Bandra, Mumbai on 27<sup>th</sup> November, 2025 at the Parishad Sabhagruha, Mantralaya (Annexe), Mumbai.

Shri Swadheen Kshatriya, IAS, (Retd.), Hon. Chairman, IIPA/MRB chaired the programme. Shri Rajesh Aggarwal, Additional Chief Secretary, G.A.D. (AIE & GG), Govt. of Maharashtra was present on the occasion.

At the outset, Dr. Vijay Satbir Singh, IAS (Retd.), Hon. Secretary IIPA/MRB, welcomed Shri Rajesh Aggarwal, Shri Swadheen S. Kshatriya and Shri Vikas V. Deodhar, Hon. Treasurer. He also highlighted the various activities undertaken by the Maharashtra Regional Branch of Indian Institute of Public Administration.

Shri Swadheen Kshatriya, IAS. (Retd.), Hon. Chairman, IIPA/MRB welcomed and presented book and shawl to Shri Rajesh Aggarwal, Additional Chief Secretary, G.A.D. (AIE & GG) and Smt. Ashwini Bhide, IAS, Additional Chief Secretary to Chief Minister, Chief Minister's Secretariat, Mantralaya & Managing Director, MMRCL, Bandra, Mumbai on the occasion.

Shri Swadheen Kshatriya, Hon. Chairman, IIPA/MRB appreciated Additional Chief Secretary, GAD (AIE & GG) Shri Rajesh Aggarwal for organizing the joint programme. He thanked Smt. Ashwini Bhide, IAS, Additional Chief Secretary to Chief Minister, Chief Minister's Secretariat, Mantralaya and Managing Director, MMRCL, Bandra, Mumbai, for accepting the invitation to deliver the "Late Shri B.G. Deshmukh Memorial Lecture on "Public Transport with Special Reference to Metro".

Smt. Ashwini Bhide, the guest speaker spoke about the Mega infrastructure projects such as the Mumbai Metro and Coastal Road are crucial to improving transportation in the city and their successful progress reflects meticulous planning, coordination, and public trust. She also highlighted the vision, complex execution process, and administrative challenges behind major transport projects. She said the project stands as an example not only of engineering excellence but also of social responsibility. She described in detail the successful implementation of Metro Line & Mumbai Coastal Road Project.

Smt. Bhide credited the success of these projects to advance planning, decisive leadership, technology adoption, multi-agency coordination, and a problem-solving approach backed by strong political will.

Shri Rajesh Aggarwal, Additional Chief Secretary G.A.D. (AIE & GG) as Chief Guest said that constructing an underground Metro in a city like Mumbai is an extremely difficult task, but Maharashtra has successfully achieved it. Observing this success, there is now a demand to build more underground metro lines in Delhi as well. Such projects provide quality services to citizens.

The lecture was attended by a significant number of eminent persons including Members of IIPA. Serving and retired officers and Mantralaya staff.

### Training Programmes:

IIPA, MRB, organized one-day training programme on the subject “Departmental Enquiry” by Shri. Anil Ramchandra Dhotre, Deputy Secretary (Retd.) Government of Maharashtra jointly by G.A.D. and IIPA, Maharashtra Regional Branch on 27<sup>th</sup> June, 2025, for Officers and staff of the administrative departments in Mantralaya. It was attended by large number of participants (89 trainees).

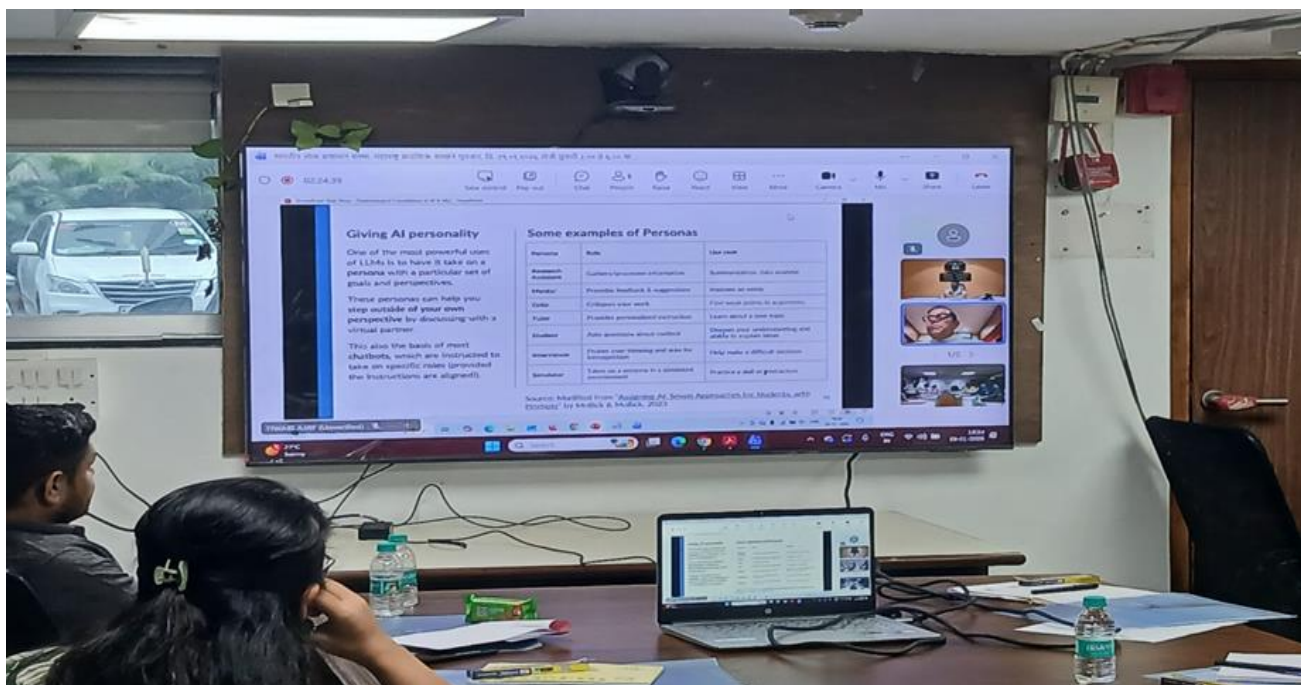


### Training Session on 27<sup>th</sup> June 2025

The Regional Branch had conducted the following One day 17 training programmes for Mantralaya Officers and staff during the year 2025-2026.

| Sr. No. | Date       | Subject                                                    | Resource Persons                                                                        |
|---------|------------|------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| 1       | 11.11.2025 | Legislative Affairs in Government                          | Shri Anant Kalse,<br>Principal Secretary, (Retd.)<br>Maharashtra Vidhan Bhavan          |
| 2       | 12.11.2025 | Legal Affairs in Government                                | Shri R.D. Sankhe,<br>Secretary (Retd.)<br>Law & Judiciary Department                    |
| 3       | 13.11.2025 | BEAMS (Budget Estimates<br>Allocation of Monitoring System | Shri Ganesh Bhondivale,<br>Accounts Officer,<br>Government of Maharashtra               |
| 4       | 14.11.2025 | Budget & Financial Rules                                   | Dr. Rajendra Gadekar,<br>Deputy Secretary, Finance Department.                          |
| 5       | 17.11.2025 | Departmental Enquiry                                       | Shri. Anil Ramchandra Dhotre,<br>Deputy Secretary, (Retd.)<br>Government of Maharashtra |
| 6       | 18.11.2025 | Manual of Office procedure, 2023                           | Shri Ashish Lopes,<br>Under Secretary, (Retd.)<br>Government of Maharashtra             |
| 7       | 19.11.2025 | Right to Information Act, 2005                             | Shri. Anil Ramchandra Dhotre,                                                           |

|    |            |                                                                        |                                                                                        |
|----|------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
|    |            |                                                                        | Deputy Secretary (Retd.),<br>Government of Maharashtra.                                |
| 8  | 20.11.2025 | Joining Time, Pay fixation Leave Rules and General Service conditions) | Shri Ashish Lopes,<br>Under Secretary, (Retd.)<br>Government of Maharashtra            |
| 9  | 19.01.2026 | Departmental Enquiry                                                   | Shri. Anil Ramchandra Dhotre,<br>Deputy Secretary (Retd.)<br>Government of Maharashtra |
| 10 | 20.01.2026 | Right to Information Act, 2005                                         | Shri Pralhad Vishwanath Kachare,<br>Retired Additional Collector                       |
| 11 | 22.01.2026 | E-Governance                                                           | Shri Suraj D. Mandhare, IAS<br>Agriculture Commissioner                                |
| 12 | 27.01.2026 | Manual of Office Procedure, 2023                                       | Shri Ashish Lopes,<br>Under Secretary, (Retd.)<br>Government of Maharashtra            |
| 13 | 28.01.2026 | Budget & Financial Rules                                               | Dr. Rajendra Gadekar,<br>Deputy Secretary,<br>Finance Department.                      |
| 14 | 29.01.2026 | Digi Locker & Block Chain Technology                                   | Mr. Laxmikant Garje,<br>Senior Director,<br>Information Technology, Mumbai.            |
|    |            | Artificial Intelligence (online)                                       | Shri Harssh Poddar, IPS,<br>Addl. S.P, Nagpur.                                         |



|    |            |                                                         |                                                                           |
|----|------------|---------------------------------------------------------|---------------------------------------------------------------------------|
| 15 | 30.01.2026 | BEAMS (Budget Estimate Allocation and Monitoring System | Shri Ganesh Bhondivale,<br>Accounts Officer,<br>Government of Maharashtra |
|----|------------|---------------------------------------------------------|---------------------------------------------------------------------------|



Date: 20.02.2026 on Procurement Policy, GEM Portal, Tender Process by Shri Nitin Kolekar, Deputy Director, Directorate of Industries, New Administrative Building, Mumbai



Lecture on “Data Protection Act, Role and Responsibilities of Govt. Officers” by Mr. Brijesh Singh, IPS, Principal Secretary and Director General, Directorate of Information and Public Relations



Lecture on “Digital Governance Made Simple: What Every Officer Must Know” by Shri Sumnesh Joshi, Deputy Director General, Ministry of Communications, Government of India, Mumbai

## Other Activities

### 1 Essay Competition

Every year, the Regional Branch, organizes the Late Shri B.G. Deshmukh Annual Essay Competition for the public. The Branch, for the year 2025-2026, held the Essay Competition on the following topics.

#### i) Era of Artificial Intelligence

#### ii) Social Media: Challenges and Opportunities

#### iii) Ease of Living

The total 74 participants took part in the competition. Out of these, entries of 43 participants were found to be valid. The essays were adjudged by the panel constituted under the Chairmanship of Shri R. D. Sankhe comprising Shri Vikas V. Deodhar and Dr. Prakash R. Kondekar as the Members. The Essay Evaluation Committee met on 24.08.2026 for confirming the meritorious entries of the essays received for the Essay Competition 2025-2026. The Executive Committee acknowledged the decisions in its meeting held on 27.08.2026 and declared the following winners.

| Prize                 | Name                                                                                                                                                         | Subjects                                                  | Amount<br>₹ |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------|
| 1 <sup>st</sup> Prize | <b>Adv. Pratibha Sudhir Potdar</b><br>B/202, Kasturi Arcade,<br>Near Shri Chhatrapati Shivaji Maharaj Statue,<br>L.I.C Office, Karjat, Raigad 410 201.       | Era of Artificial<br>Intelligence<br>(Marathi)            | 10,000/-    |
| 2 <sup>nd</sup> Prize | <b>Prof. Rajendra Madhusudan Thombare</b><br>Vighnagar, Near Spandan Hospital, Old<br>Medashingi Road, Sangola - 413 307.                                    | Social Media Challenges<br>and opportunities<br>(Marathi) | 7,500/-     |
| 3 <sup>rd</sup> Prize | <b>Ms. Yogandhara Badhe</b><br>B-402, Kohinoor Majesty,<br>Yashwant Nagar, Near Kalpana Society,<br>Varale, Talegaon Dabhade, Pune-410 507.                  | Social Media Challenges<br>and opportunities<br>(Marathi) | 5,000/-     |
| Consolation           | <b>Dr. Shilpa Joshi</b><br>102, Adinath Presidio,<br>Opp. Renuka Gas Agency, Near Sutgirani<br>Chowk, Ulkanagari Road, Chhatrapati<br>Sambhajinagar 431 005. | Era of Artificial<br>Intelligence (English)               | 2,000/-     |

### II The late Dr. S.S. Gadkari Memorial Award, for innovation In Public Administration

The Regional Branch received a donation of ₹ 50,000/- from Ms. Sandhya Gadkari Sharma d/o Late Dr. S.S. Gadkari, former Executive Joint Secretary IIPA, MRB in March, 2015. As desired by the donor, a corpus fund of ₹ 50,000/- in the name of S.S. Gadkari has been set-up by the Regional Branch.

The Regional Branch has instituted “The Late Dr. S.S. Gadkari Annual Memorial Award for Innovation in Public Administration” since 2016.

This award is given to the public servant of the State Government who does excellent work on developing innovative ideas for delivering public service/public governance related to his/her office.

The criteria set for the award is Primarily, the employee having developed an idea which is innovative, people centric and hassle free for delivering the public service to the citizens. The innovation must be within the existing rules & regulations and office frame work. And the said innovative system should be adoptable and is being successfully implemented in the office.

A committee under the chairmanship of the Hon. Chairman, IIPA, MRB comprising - Hon. Secretary, IIPA, MRB and Chief Secretary as members has been constituted to adjudge the proposals and selection of the awardee.

A prize of ₹ 10,000/- and a certificate of appreciation is presented to the awardee. We also reimburse travelling expenses (limited to A/C three tier Railway or A/C Bus fare) to the outstation awardee.

### **Award for 2026:**

This is the 11<sup>th</sup> year of the award.

The Regional Branch had called nominations for this Award from the heads of various departments of the State Government. The Regional Branch had received a total of 39 proposals submitted by various authorities of the State before the last date fixed for submitting the proposals.

The Committee met on 21<sup>st</sup> August, 2026 to evaluate and adjudge the proposals received for the award. After careful scrutiny of the proposals and considering the criteria set for the award, the Committee recommended the proposal submitted by Shri Omkar Pawar, IAS (2022 batch) CEO, ZP, Nashik, for the implementation of two district-wide governance innovations that focus on welfare of widows, deserted women and malnourished children.

1. Navchetana Abhiyan is Maharashtra's first government-led, district-wide rehabilitation framework for single women, widows, deserted, divorced and adult unmarried women. Saubhagya Shapat Patra - 915 Gram Panchayats passed resolutions for dignified life to widows. The Abhiyan addresses their needs through seven simultaneous components: a district survey, widow remarriage - Vadhu-Var Melava, zero-interest entrepreneurship loans.

2. Poshan Doot Yojana launched on 15<sup>th</sup> August 2025, assigns every Class I and Class II officer at district and taluka level to personally adopt one Severely Acutely Malnourished Child (SAM) visiting monthly supervising weighing, ensuring medicines, and removing obstacles on the spot. The outcome is 263 Children SAM to Normal, 410 Children SAM to MAM, and 1,737 Total Children Tracked.

The Award is to be presented in the ensuing 71<sup>st</sup> AGM of the Regional Branch.

### **3 Library**

The Regional Branch has well-maintained library having 8000 books on various subjects of Public Administration including Economics, Political Science, Sociology, Management, History, Biographies of eminent personalities and books written by Service and Defence personnel.

### **4 Sub-Committees**

**The Regional Branch has the following Sub-Committees:**

- 1. Library Committee,**
- 2. Research Advisory Committee,**
- 3. Essay Evaluation Committee,**
- 4. Training Programme Committee,**
- 5. Late Dr. S.S. Gadkari Memorial Award Committee.**

The constitution of the Sub-Committees is as under:

#### **1 Library Committee Members**

- |   |                             |               |
|---|-----------------------------|---------------|
| 1 | Shri Ravi Bhushan Budhiraja | Hon. Chairman |
| 2 | Dr. Vijay Satbir Singh      | Member        |
| 3 | Shri Vikas V. Deodhar       | Member        |

|   |                         |        |
|---|-------------------------|--------|
| 4 | Shri Satyabir S. Dodd   | Member |
| 5 | Shri R. C. Iyer         | Member |
| 6 | Mrs. Ashwini Bhide      | Member |
| 7 | Dr. Prakash R. Kondekar | Member |
| 8 | Dr.(Mrs.) Marina Pinto  | Member |
| 9 | Mrs. Kannamma Raman     | Member |



**Library Committee Meeting**

**2 Research Advisory Committee**

|   |                             |               |
|---|-----------------------------|---------------|
| 1 | Shri Ravi Bhushan Budhiraja | Hon. Chairman |
| 2 | Dr. Vijay Satbir Singh      | Member        |
| 3 | Shri Vikas V. Deodhar       | Member        |
| 4 | Shri Satyabir S. Dodd       | Member        |
| 5 | Shri R. C. Iyer             | Member        |
| 6 | Mrs. Ashwini Bhide          | Member        |
| 7 | Dr. P.R. Kondekar           | Member        |
| 8 | Dr.(Mrs.) Marina Pinto      | Member        |
| 9 | Mrs. Kannamma Raman         | Member        |

**3 Essay Evaluation Committee**

|   |                           |               |
|---|---------------------------|---------------|
| 1 | Shri Ramchandra D. Sankhe | Hon. Chairman |
| 2 | Shri Vikas V. Deodhar     | Member        |
| 3 | Dr. Prakash R. Kondekar   | Member        |



**Essay Evaluation Committee Meeting held on 24.08.2026**

#### 4 Training Programme Committee

|   |                                            |               |
|---|--------------------------------------------|---------------|
| 1 | Additional Chief Secretary (Services), GAD | Hon. Chairman |
| 2 | Dr. Vijay Satbir Singh                     | Member        |
| 3 | Shri Vikas V. Deodhar                      | Member        |
| 4 | Shri Subodh Kumar                          | Member        |
| 5 | Shri Satyabir S. Dodd                      | Member        |
| 6 | Dr. Prakash R. Kondekar                    | Member        |
| 7 | Shri Pramod Shah                           | Member        |
| 8 | Dr. S. V. Ratnaparkhi                      | Member        |

#### 5 Late Dr. S.S. Gadkari Memorial Award Committee

|   |                                            |               |
|---|--------------------------------------------|---------------|
| 1 | Shri Swadheen S. Kshatriya                 | Hon. Chairman |
| 2 | Dr. Vijay Satbir Singh                     | Vice Chairman |
| 3 | Chief Secretary, Government of Maharashtra | Member        |



**Late Dr. S. S. Gadkari Memorial Award Committee VC held on 21.08.2026**  
**Meeting of Sub Committee held**

| Sr. No. | Sub-Committee                                   | No. of Meeting held | Date of Meeting |
|---------|-------------------------------------------------|---------------------|-----------------|
| 1       | Library Committee                               | 1                   | 20.6.2025       |
| 2       | Essay Evaluation Committee                      | 1                   | 24.8.2026       |
| 3       | Late Dr. S. S. Gadkari Memorial Award Committee | 1                   | 21.8.2026       |

#### Financial Position

A copy of the Audited Statements of Accounts with the Balance Sheet for the year is annexed to the Annual Report. A Comparative Statement showing the grants received by the Branch during the last three years is given below:

| Sr. No. | Grants                                       | 2023-2024        | 2024-2025        | 2025-2026        |
|---------|----------------------------------------------|------------------|------------------|------------------|
| 1       | The Government of Maharashtra                | 10,00,000        | 10,00,000        | 10,00,000        |
| 2       | The IIPA, New Delhi                          |                  |                  |                  |
| a       | Ordinary Grant                               | 35,000           | 35,000           | 35,000           |
| b       | 50% Share in Membership Subscription &       |                  |                  |                  |
|         | 50% Share in Interest on the Life Membership | 16,440           | 13,528           | 3,842            |
| c       | Capital Fund                                 |                  |                  |                  |
|         | <b>Total</b>                                 | <b>10,51,440</b> | <b>10,48,528</b> | <b>10,38,842</b> |

## Funds

- i) The Development Reserve Fund, The Yashwantrao Chavan Memorial Lecture Fund and The Publication Fund stood ₹ 21,24,000/-, ₹ 17,21,326/- & ₹ 17,53,205/- respectively at the end of the year ₹ 10,575/- interest + ₹ 25,625/- (transferred from Income & Expenditure A/c) has been transferred to the late Dr. S. S. Gadkari fund to recoup the Late Dr. S. S. Gadkari Award fund to its original Corpus fund of ₹ 1,50,000/- to ensure that the Corpus Fund remains intact in future.
- ii) Late Shri B.G. Deshmukh Corpus Fund: Late Shri B.G. Deshmukh, IAS (Retd.) former Principal secretary to the prime Minister of India" former Cabinet Secretary and former Chief Secretary to Govt. of Maharashtra had donated ₹ 10.00 lakhs in the year 2009 to the IIPA, Maharashtra Regional Branch and had expressed his desire that the amount may be kept as a Corpus fund and the annual income from this fund may be used for arranging lectures and essay competitions in his name.

**The Position of Late Shri B.G. Deshmukh Corpus Fund on 31.03.2026 is as below:**

|                                      |                      |
|--------------------------------------|----------------------|
| 1) Opening Balance                   | ₹ 14,84,116/-        |
| 2) Interest Received during the year | (+) ₹ 73,500/-       |
| 3) Total of the year                 | ₹ 15,57,616/-        |
| 4) Expenditure during the year       | (-) ₹ 29,800/-       |
| <b>Balance</b>                       | <b>₹ 15,27,816/-</b> |

**The Position of the Late Dr. S. S. Gadkari Corpus Fund as on 31.03.2026**

|                                               |                     |
|-----------------------------------------------|---------------------|
| 1) Opening Balance                            | ₹ 1,50,000/-        |
| 2) Interest Received during the year          | (+) ₹ 10,575/-      |
| 3) Total of the year                          | ₹ 1,60,575/-        |
| 4) Expenditure during the year                | (-) ₹ 25,625/-      |
|                                               | ₹ 1,34,950/-        |
| 5) Transfer from Income & Expenditure Account | (+) ₹ 15,050/-      |
| <b>Balance</b>                                | <b>₹ 1,50,000/-</b> |

**Programme for the year 2026-2027.**

During the current year 2026-2027, we propose to continue with our normal activities including Memorial lectures, Training programmes, Conference and Essay Competition.

### **Acknowledgements:**

- i The Govt. of Maharashtra for the support, assistance and facilities given to us all these years and in particular for the grant in aid of ₹ 10 Lakhs for the financial year 2025-2026.
- ii IIPA, New -Delhi for its support, encouragement and financial assistance of ₹ 35,000/- for the year 2025-2026 & ₹/- 3842/- 50% share of the interest accrued on Membership Capital Fund of IIPA, New Delhi.
- iii Late Shri B. G. Deshmukh, IAS (Retd.) former Principal secretary to the Prime Minister of India, former Cabinet Secretary and former Chief Secretary to Govt. of Maharashtra, for giving a donation of ₹ 10.00 lakhs (in the year 2009) to the Regional Branch.
- iv Mrs. Sandhya Gadkari-Sharma for donating ₹ 50,000/- in memory of her late father Dr. S. S. Gadkari, former Executive Joint Secretary, MRB to the Regional Branch. The Regional Branch has setup a Late Dr. S. S. Gadkari Corpus Fund for instituting Late Dr. S. S. Gadkari Memorial Award for Innovation in Public Administration.
- v Shri V. Srinivas, IAS, Secretary to Govt. of India, Department of Administrative Reforms & Public Grievances, New Delhi for addressing Prelude Conference.

- vi Smt. Ashwini Bhide, IAS, Additional Chief Secretary to Chief Minister, Hon'ble Chief Minister's Secretariat, Mantralaya & Managing Director, MMRCL, Bandra, Mumbai for delivering the "Late B.G. Deshmukh Memorial Lecture".
- vii M/s Sharp & Tannan, Chartered Accountants, who have given their services to us for the past several years for auditing our accounts in a stipulated time and also for making compliance with The Income Tax department under the Income Tax Act, 1961.
- viii Members of Essay Evaluation Committee viz: Shri Ramchandra D. Sankhe, Hon. Chairman, Shri Vikas V. Deodhar and Dr. Prakash R. Kondekar, members for evaluation of the essays received for Essay Competition organized by the Regional Branch.
- ix Members of Late Dr. S. S. Gadkari Memorial Award Committee viz: Shri Swadheen S. Kshatriya, Hon. Chairman, IIPA, MRB, Dr. Vijay Satbir Singh, Hon. Secretary, IIPA, MRB & Shri Rajesh Aggarwal, Chief Secretary, Government of Maharashtra for selection of the Awardee for 2026.
- x The Directorate of Information and Public Relations, Government of Maharashtra for giving Publicity to our programmes.

Above all, we are grateful to the members of the Regional Branch for their support and sustained interest in our Activities. We are confident that the members would continue their support and encouragement in future also. We would also request members to make suggestions for improvement of the Regional Branch.

We would also like to place on record our deep appreciation of the services of the three office bearers & four members of the Executive Committee who will retire at the ensuing 71<sup>st</sup> Annual General Meeting as well as our staff members who sincerely worked and co-operated in all our activities.

For and on behalf of the Executive Committee

*Sd/-*  
Dr. Vijay Satbir Singh,  
Hon. Secretary, IIPA, MRB

Date: 27/08/2026.  
Mantralaya, Mumbai 400 032.

## INDEPENDENT AUDITOR'S REPORT

To the Members of

The Indian Institute of Public Administration, Maharashtra Regional Branch

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the financial statements of **The Indian Institute of Public Administration, Maharashtra Regional Branch** (the 'Society'), which comprise of the Balance Sheet as at 31st March, 2026, and the Income and Expenditure Account for the year then ended and Notes to the financial statements, including a summary of Significant Accounting Policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Society as at 31st March, 2026, and its excess of expenditure over income for the year ended on that date.

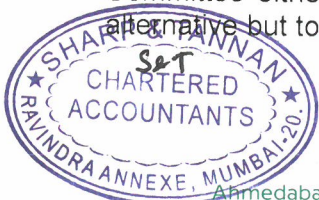
#### Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by the Institute of Chartered Accountants of India (ICAI). Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the *Code of Ethics* issued by the ICAI and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Society's Executive Committee and those charged with governance are responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance of the Society in accordance with the accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Society and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Committee is responsible for assessing the Society's ability to continue as going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Executive Committee either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.



The Society's Executive Committee and those charged with governance are also responsible for overseeing the Society's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### **We report:**

- (a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- (b) in our opinion, proper books of account as required have been kept by the Society so far as it appears from our examination of those books; and
- (c) the Balance Sheet and the Income and Expenditure Account dealt with by this Report are in agreement with the books of account.

SHARP & TANNAN  
Chartered Accountants  
Firm's Registration No. 109982W  
by the hand of



R.P. Acharya  
Partner

Membership No. 039920  
UDIN: 26039920LMHAHA9306

Date: 27<sup>th</sup> August, 2026



|           |       |           |       |           |
|-----------|-------|-----------|-------|-----------|
| 7,644,541 | TOTAL | 7,698,864 | TOTAL | 7,698,864 |
|-----------|-------|-----------|-------|-----------|

### Significant Accounting Policies - Schedule E

SHARP &amp; TANNAN

Firm's Registration No. 109982W

...

1.

Partner

Date : 27.08.2026

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*Arshad Ali*  
Swadheen Kshatriya  
Hon. Chairman

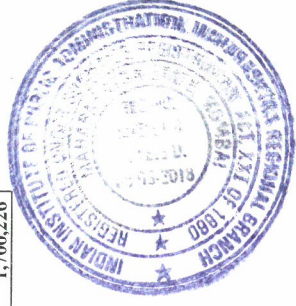
**Dr. Vijay Satbir Singh**  
**Hon. Secretary**

**Vikas V. Deodhar**  
Hon. Treasurer



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION MAHARASHTRA REGIONAL BRANCH**  
(Registered under the Societies Registration Act, 1860 and the Maharashtra Public Trusts Act, 1950)  
Registration No. F-72017\_(M)  
**INCOME AND EXPENDITURE ACCOUNT FOR YEAR ENDED 31ST MARCH, 2026**

| 2024-25<br>Rs. | EXPENDITURE                                         | 2025-26<br>Rs. | 2024-25<br>Rs. | INCOME                                                   | 2025-26<br>Rs. |
|----------------|-----------------------------------------------------|----------------|----------------|----------------------------------------------------------|----------------|
| 1,142,720      | To Honorarium to Staff                              | 1,140,000      | 306,000        | By Income on Training Programmes (reference schedule C ) | 237,600        |
| 95,000         | To Ex- gratia benefit                               | 95,000         |                |                                                          |                |
| 35,000         | To Leave Salary                                     | 22,000         |                | By Grants received/ receivable                           | 35,000         |
| 91,900         | To Conveyance to staff and members                  | 56,432         |                | Grant from IIPA, New Delhi                               | 1,000,000      |
| 10,325         | To Staff welfare                                    | 20,095         |                | Grant from Government of Maharashtra                     | 1,035,000      |
| 1,374,945      |                                                     | 1,333,527      | 1,035,000      |                                                          | 15,000         |
| 13,912         | To Purchase of Library Books                        |                | -              | By IIPA Grant R.T.S. Project                             |                |
| 32,538         | To Meeting Expenses                                 | 7,963          |                | By Interest from Bank on Fixed Deposit Accounts          | 361,663        |
| 30,867         | To Late Shri B.G. Deshmukh Essay Competition Prizes | 29,200         | 289,537        | Housing Development Finance Corporation Ltd              | 1,520          |
| (30,867)       | Less: Recope from Late Shri B.G. Deshmukh Fund      | (29,200)       | 1,520          | Abhyudaya Co-op Bank Limited                             | 7,046          |
| -              | To Late Shri B.G. Deshmukh Memorial Lecture         |                | 5,449          | Saraswat Co-op Bank Limited                              | 34,432         |
| -              | Less: Recope from Late Shri B.G. Deshmukh Fund      |                | 75,747         | Auto Sweep A/c with Bank of Baroda                       | 404,661        |
| -              |                                                     | 600            | 372,253        |                                                          | 3,842          |
|                |                                                     | (600)          |                | By Share(50%) Membership of IIPA, New Delhi              |                |
| 7,330          | To Printing and Stationery                          |                | 13,528         | By Interest from banks (Saving Account)                  | 1,270          |
| 4,464          | To Postage                                          |                | 2,402          | Bank of Baroda                                           | 1,353          |
| -              | To Library Maintenance Expense                      |                | 4,721          | Interest on Income tax refund                            | -              |
| 27,219         | To Travelling expenses                              |                | 10,000         | Rest IIPA Award                                          | 800            |
| -              | To Website launching/ domain and Hosting expenses   |                | 2200           | Library Membership fees                                  | 700            |
| 12,390         | To Auditor's Honorarium (Including GST thereon) :   |                | -              | By Scrap Sale                                            |                |
| 12,390         | Statutory Audit Fees                                | 12,390         |                |                                                          |                |
| 24,780         | Tax Services                                        | 12,390         |                |                                                          |                |
| -              | To Programme Expenditure                            |                |                |                                                          |                |
| 789            | To Bank Charges                                     | 24,780         |                |                                                          |                |
| 1,485,977      | Total Carried forward ....                          | 1,486,860      | 1,746,104      | Total Carried forward ....                               | 1,700,256      |



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(Registered under the Societies Registration Act, 1860 and the Maharashtra Public Trusts Act, 1950)  
Registration No. F-72017\_(M)  
**INCOME AND EXPENDITURE ACCOUNT FOR YEAR ENDED 31ST MARCH, 2026**

| 2024-25<br>Rs. | EXPENDITURE                                                  | 2025-26<br>Rs. | 2024-25<br>Rs. | INCOME                                                     | 2025-26<br>Rs. |
|----------------|--------------------------------------------------------------|----------------|----------------|------------------------------------------------------------|----------------|
| 1,485,977      | Total Brought forward .....                                  | 1,486,860      | 1,746,104      | Total Brought forward .....                                | 1,700,226      |
| 6,784          | To Repairs and Maintenance                                   | 12,177         |                |                                                            |                |
| 93,646         | To Depreciation                                              | 65,045         |                |                                                            |                |
| 5,470          | To General Expenses                                          | 13,596         |                |                                                            |                |
| 67,212         | To Expenditure on Conference                                 | 20,213         |                |                                                            |                |
| 217,400        | To Expenditure on Training Programmes (Reference schedule D) | 133,844        |                |                                                            |                |
| 8,689          | To Late Dr. S.S. Gadkari Award                               | 10,575         |                |                                                            |                |
| (7,053)        | Less : Recope from Late Dr. S.S. Gadkari Award               | (10,575)       |                |                                                            |                |
| 1,636          | Net Expenditure for Late Dr. S.S. Gadkari Award              | -              |                |                                                            |                |
| 1,878,125      | To Total expense for the year                                | 1,731,735      | 1,746,104      | By Total income for the year                               | 1,700,226      |
| -              | To Excess of income over expenditure c/f                     | -              | 132,021        | By Excess of expenditure over income                       | 31,509         |
| 1,878,125      | TOTAL                                                        | 1,731,735      | 1,878,125      | TOTAL                                                      | 1,731,735      |
| 132,021        | To Excess of expenditure over income b/f                     | 31,509         | 132,021        | Balance carried to Balance Sheet<br>(Deficit for the year) | 31,509         |
| 132,021        | TOTAL                                                        | 31,509         | 132,021        | TOTAL                                                      | 31,509         |

Significant Accounting Policies - Schedule E  
Notes to Financial Statements- Schedules A to D & F  
As per our Report attached  
SHARP & TANNAN  
Chartered Accountants  
Firm's Registration No. 109982W  
By the hand of

*R.P. Acharya*  
R.P. Acharya  
Partner

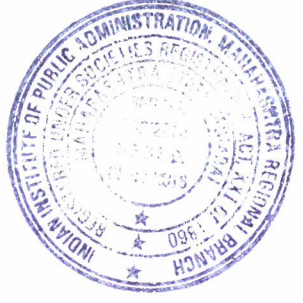
Membership No. 039920  
Date: 27.08.2026  
Place: Mumbai



*Dr. Vijay Satbir Singh*  
Dr. Vijay Satbir Singh  
Hon. Secretary

*Swadheen Kshatriya*  
Swadheen Kshatriya  
Hon. Chairman

*Vikas V. Deodhar*  
Vikas V. Deodhar  
Hon. Treasurer



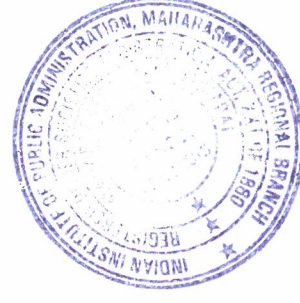
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**SCHEDULE FORMING PART OF THE ACCOUNTS : 2025-26**

**SCHEDULE: A  
FIXED ASSETS**

| Particulars            | Depreciation Rate | GROSS BLOCK (At Cost) |                           |                            |                  | DEPRECIATION    |                           |                            |                 | NET BLOCK        |                  |
|------------------------|-------------------|-----------------------|---------------------------|----------------------------|------------------|-----------------|---------------------------|----------------------------|-----------------|------------------|------------------|
|                        |                   | As at 01.04.2025      | Additions during the year | Deductions during the year | As at 31.03.2026 | Upto 31.03.2025 | Depreciation for the year | Deductions during the year | Upto 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
|                        |                   | Rs.                   | Rs.                       | Rs.                        | Rs.              | Rs.             | Rs.                       | Rs.                        | Rs.             | Rs.              | Rs.              |
| Furniture and Fixtures | 10%               | 54,779                | -                         | -                          | 54,779           | 53,740          | 104                       | -                          | 53,844          | 935              | 1,039            |
| Office Equipment       | 15%               | 129,065               | -                         | -                          | 129,065          | 49,281          | 11,968                    | -                          | 61,249          | 67,816           | 79,784           |
| Computer               | 40%               | 344,224               | -                         | -                          | 344,224          | 238,304         | 42,368                    | -                          | 280,672         | 63,552           | 105,920          |
| Library Software       | 40%               | 35,400                | -                         | -                          | 35,400           | 8,888           | 10,605                    | -                          | 19,493          | 15,908           | 26,512           |
| As at 31.03.2026       |                   | 563,468               | -                         | -                          | 563,468          | 350,213         | 65,045                    | -                          | 415,258         | 148,210          | 213,255          |
| As at 31.03.2025       |                   | 338,768               | 224,700                   | -                          | 563,468          | 256,567         | 93,646                    | -                          | 350,213         | 213,255          |                  |

Depreciation on Fixed Assets is provided on WDV (full) in accordance with the rates prescribed under Income Tax, 1961



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**SCHEDULE FORMING PART OF THE ACCOUNTS : 2025-26**

**SCHEDULE 'B'**

**INVESTMENTS (At Cost)**

**Fixed Deposits with**

**Housing Development Finance Corporation Limited**

**(A) i) Against Late Shri B.G Deshmukh Fund**

FDR Certificate No. 50301017495231 @7.35%

**Dt of  
Maturity**

**As at  
31.03.26**

**Rs**

02/07/2027

1,000,000

**1,000,000**

**ii) Against Late Dr. S.S. Gadkari Fund**

FDR Certificate No. 50300985952541 @ 7.15%

08/04/2027

50,000

50300969364619 @ 7.00%

08/04/2027

100,000

**150,000**

**iii) From accumulated surplus**

**FDR Certificate No.**

50301090095472 @ 7.00%

30/09/2027

40,000

50301090100060 @ 7.00%

30/09/2027

40,000

50301090097998 @ 7.00%

30/09/2027

40,000

50301090099557 @ 7.00%

30/09/2027

40,000

50301090100146 @ 7.00%

30/09/2027

40,000

50301090100324 @ 7.00%

30/09/2027

40,000

50301090099225 @ 7.00%

30/09/2027

40,000

50301090101774 @ 7.00%

30/09/2027

40,000

50301133394172 @ 7.00%

26/12/2027

40,000

50301133393093 @ 7.00%

26/12/2027

40,000

50301133390380 @ 7.00%

26/12/2027

40,000

50301133392561 @ 7.00%

26/12/2027

40,000

50301133390453 @ 7.00%

26/12/2027

40,000

50301133942148 @ 7.00%

27/12/2027

210,000

50301133938102 @ 7.00%

27/12/2027

80,000

50301133941069 @ 7.00%

27/12/2027

80,000

50301133941082 @ 7.00%

27/12/2027

100,000

50301143469852 @ 7.35%

29/02/2028

1,500,000

50301143469684 @ 7.35%

29/02/2028

1,500,000

50301111733570 @ 7.00%

10/11/2027

50,000

50300888067124 @ 7.15%

06/10/2026

850,000

50300984232626 @ 7.15%

07/05/2027

50,000

**4,940,000**

**As per Housing Development Finance Corporation (A )(i)+(ii)**

**6,090,000**

**(B) Abhyudaya Co-operative Bank Limited (Multi-State Scheduled Bank)**

FDR Certificate No. QID/2115/1460116@ 7.60%

**Dt of  
Maturity**

**As at  
31.03.26**

14/03/2027

20,000

**20,000**

**(C) The Saraswat Co-operative Bank Ltd. (Scheduled Bank)**

FDR Certificate No. TD0000997244@ 7.25%

**Dt of  
Maturity**

**As at  
31.03.26**

08/06/2025

100,000

**100,000**

**(D) Flexi Fixed Deposit**

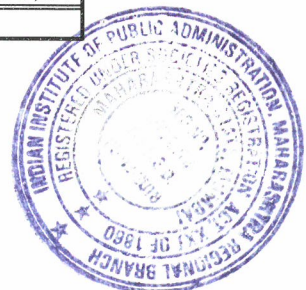
**574,000**

**(E) Interest Accrued**

**45,204**

**TOTAL (A+B+C+D+ E)**

**6,829,204**



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**SCHEDULE FORMING PART OF THE ACCOUNTS : 2025-26**

**SCHEDULE C : INCOME FROM TRAINING PROGRAMMES**

| 2024-25        |                                                                                                                                              | 2025-26        |
|----------------|----------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| Rs.            |                                                                                                                                              | Rs.            |
| 52,800         | Budget & Financial Rules                                                                                                                     | 18,600         |
| 21,600         | BEAMS (Budget Estimate Allocation Monitoring System                                                                                          | 21,600         |
| 42,600         | Conduct, Discipline and Appeal Rules                                                                                                         | 70,800         |
| 30,000         | Duties and responsibilities of disbursing officer                                                                                            | -              |
| -              | Data Protection Act, Role and Responsibilities of Govt. Officers & "Digital Governance Made Simple: What Every Officer Must Know"            | 34,200         |
| -              | Digi Locker & Block Chain Technology & Artificial Intelligence                                                                               | 12,600         |
| -              | E-governance                                                                                                                                 | 10,800         |
| 30,000         | Joining Time, Pay fixation & Pension Rules                                                                                                   | 13,800         |
| 7,200          | Legal Affairs in Government                                                                                                                  | 7,800          |
| 5,400          | Legislative Affairs in Government                                                                                                            | 6,000          |
| 5,400          | Maharashtra Right to Services Act -2015                                                                                                      | -              |
| 5,400          | Manual of Good Governance, 2023                                                                                                              | -              |
| 24,000         | Maharashtra Manual of Office procedure, 2023                                                                                                 | 19,800         |
| 9,600          | Right to Information Act-2005                                                                                                                | 21,600         |
| 59,400         | Recruitment Rules, Seniority Rules, Selection Grade List, Promotions, Departmental Exams, Deemed Date, Reservation and Confidential Reports. | -              |
| 5,400          | Stress Management                                                                                                                            | -              |
| 7,200          | Time Management                                                                                                                              | -              |
| <b>306,000</b> | <b>TOTAL (C)</b>                                                                                                                             | <b>237,600</b> |

**SCHEDULE D : EXPENDITURE ON TRAINING PROGRAMMES**

| 2024-25        |                                                                                                                                              | 2025-26        |
|----------------|----------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| Rs.            |                                                                                                                                              | Rs.            |
| 34,224         | Budget & Financial Rules                                                                                                                     | 6,522          |
| 14,496         | BEAMS (Budget Estimate Allocation Monitoring System                                                                                          | 10,360         |
| 27,618         | Conduct, Discipline and Appeal Rules                                                                                                         | 75,985         |
| 21,222         | Duties and responsibilities of disbursing officer                                                                                            | -              |
| -              | Data Protection Act & Digital Governance Made                                                                                                | 1,009          |
| -              | Digi Locker & Block Chain & Artificial Intelligen                                                                                            | 2,509          |
| -              | E-Governance                                                                                                                                 | 1,839          |
| 26,694         | Joining Time, Pay fixation & Pension Rules                                                                                                   | 1,153          |
| 7,417          | Legal Affairs in Government                                                                                                                  | 5,489          |
| 5,917          | Legislative Affairs in Government                                                                                                            | 1,409          |
| 7,017          | Maharashtra Right to Services Act -2015                                                                                                      | 321            |
| 1,817          | Manual of Good Governance, 2023                                                                                                              | 5,536          |
| 13,363         | Maharashtra Manual of Office procedure, 2023                                                                                                 | 10,350         |
| 5,517          | Right to Information Act-2005                                                                                                                | 6,496          |
| 35,864         | Recruitment Rules, Seniority Rules, Selection Grade List, Promotions, Departmental Exams, Deemed Date, Reservation and Confidential Reports. | 4,420          |
| 8,017          | Stress Management                                                                                                                            | 205            |
| 8,217          | Time Management                                                                                                                              | 242            |
| <b>217,400</b> | <b>TOTAL (D)</b>                                                                                                                             | <b>133,844</b> |
| <b>88,600</b>  | <b>TOTAL (C) - (D) Surplus.</b>                                                                                                              | <b>103,756</b> |



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**SCHEDULES FORMING PART OF THE ACCOUNTS: 2025-26**

**SCHEDULE E:**

**SIGNIFICANT ACCOUNTING POLICIES:**

**1. Basis of Presentation:**

Income and expenditure are accounted for on cash basis, except for the following:

- a. Provision for Ex-gratia benefits to employees as approved by the Executive Committee.
- b. Income from training programmers is accrued on completion of the said programmed. There were training programmed held during the year.
- c. Interest income is recognized on time proportion basis taking into account the amount outstanding and the applicable rate of interest.
- d. Other items of income are accounted as and when the right to receive the same arises and the amount of income can be determined reliably.

**2. Depreciation:**

Depreciation on fixed assets is provided in accordance with the rates prescribed by the Income tax Act, 1961 and as amended from time to time.



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**SCHEDULES FORMING PART OF THE ACCOUNTS: 2025-26**

**SCHEDULE F:**

**NOTES ON ACCOUNTS:**

1. Society/Trust Information

The Indian Institute of Public Administration, Maharashtra Regional Branch, has been registered under the Societies Registration Act, 1860 vide no.BOM.502/2018/GBBSD dated 8<sup>th</sup> March 2018 and also under the Maharashtra Public Trusts Act, 1950 vide No. F-0072017(M) dated 17<sup>th</sup> September, 2018, The registered office of the Society/Trust is situated at ground floor, next to Bank of Maharashtra, Mantralaya, Mumbai -400 032.

2. (i) Surplus of the previous years which is accumulated as per the provisions of Section 11(2) r. w. Section 11(5) of the Income tax Act, 1961 will be Non-taxable, if and when utilized for the objects of the Trust, within 5 years after respective year in which such accumulation and consequent Investment is made.

- (ii) No provision for income tax has been made in the current year 2025-26 since there is no taxable income after considering the provisions of Section 11 of the Income Tax Act, 1961.

3. The Income Tax Commissioner has granted registration of Trust from A.Y. 2027-2028 to A.Y. 2036-2037 u/s 12A of Income Tax Act.1961 on 9.3.2026. (Unique Registration no is AABAI3969CE20214)
4. Figures of the previous year have been regrouped wherever necessary.

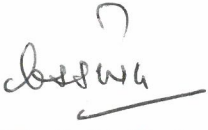
**Signatures to Schedules 'A' to 'F'**

SHARP & TANNAN  
Chartered Accountants  
Firm's Registration No.109982W  
by the hand of

  
R.P. Acharya  
Partner  
Membership No. 039920

For The Indian Institute of Public Administration  
Maharashtra Regional Branch

  
Swadheen Kshatriya  
Hon. Chairman

  
Dr. Vijay Satbir Singh  
Hon. Secretary

  
Vikas V. Deodhar  
Hon. Treasurer

Date: 27.08.2026  
Place: Mumbai

Date: 27.08.2026  
Place: Mumbai

